



nemak

June 8th, 2012

Agenda

- **Company overview**
- **Nemak's experience in USA**

Company snapshot

- Leading global producer of complex, high-tech aluminum components
- 28 production facilities in 13 countries
- 18,000 employees
- Revenues of US\$3.7 billion and EBITDA of US\$430 million
- Diversified customer and product base
 - 42 customers, reaching 700+ vehicle platforms
- One in three cars worldwide has a Nemak component
- Largest Mexican automotive supplier

Complex automotive components for powertrain systems

Nemak Products



Cylinder Head



Engine Block



Bedplate



Transmission cases

Powertrain



Engine



Transmission

Vehicle Applications



Main customers

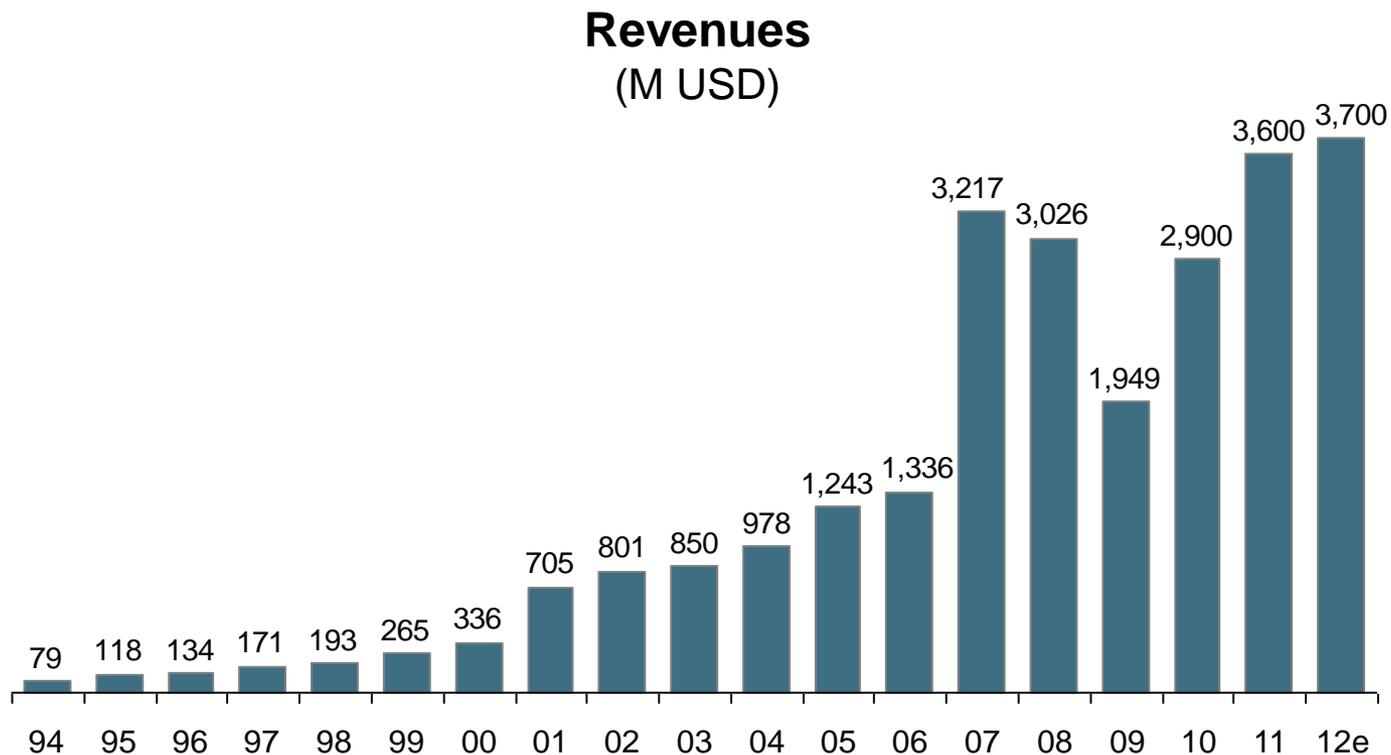


Production facilities in all major automotive markets



Growth has been conducted both organically and through acquisitions

- Nemak has grown close to 50x in the last 20 years



EBITDA 25 26 36 38 44 69 75 87 114 120 132 153 146 334 315 261 364 388 430

Nemak's experience in USA

Products: Cylinder heads, Engine blocks, Transmission / Products: Cylinder heads, Engine blocks, Transmission
Other components: 42 OEM's



Nemak USA snapshot

- Operations acquired in 2007
- Three production facilities located in Alabama and Tennessee
- Revenues of US\$440 million
- Headcount: 1,210 people
- Products: Cylinder heads and Engine blocks
- Customers: Chrysler, GM, Ford, Nissan and Hyundai

Nemak Tennessee

2011 Revenues:	US\$170 M
Headcount:	420
Number of Plants:	1
Location:	Dickson, TN
Products:	Cylinder Heads
Capacity:	3.0 M units
Customers:	Chrysler, Ford, GM, Hyundai



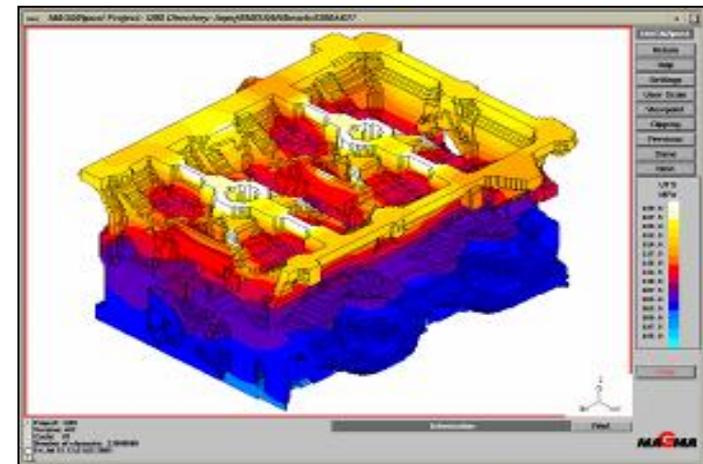
Nemak Alabama

2011 Revenues:	US\$270 M
Headcount:	700
Number of Plants:	2
Location:	Sylacauga, AL
Products:	Engine Blocks
Capacity:	2.0 M units
Customers:	Ford, GM, Nissan, Hyundai



U.S. Commercial & Engineering office

- Location Southfield, Michigan
- Employees 90
- Main activities
 - Simultaneous engineering
 - Customer service
 - On-site support at engine plants
 - Administrative & HR



U.S. offers a positive atmosphere for business

- Strong Management
- Highly qualified workforce
- Competitive labor cost
- Favorable operational performance (Safety, Quality & Productivity)
- Excellent infrastructure and communications
- Logistics – close to main customers



U.S. operations are benchmark in Health, Safety and Environmental

Tennessee

- Seven years without an accident (Lost Time Case)
 - Five million hours

Alabama Lost Foam

- Five years without an accident (Lost Time Case)
 - Two million hours

Both plants recognized by The American Foundry Society as best in class

Grants and financial incentives by the States of Tennessee and Alabama

Tax Credits

- Capital Investment
- Job creation

Cash

- Energy efficiency
- Training programs

Labor Flexibility

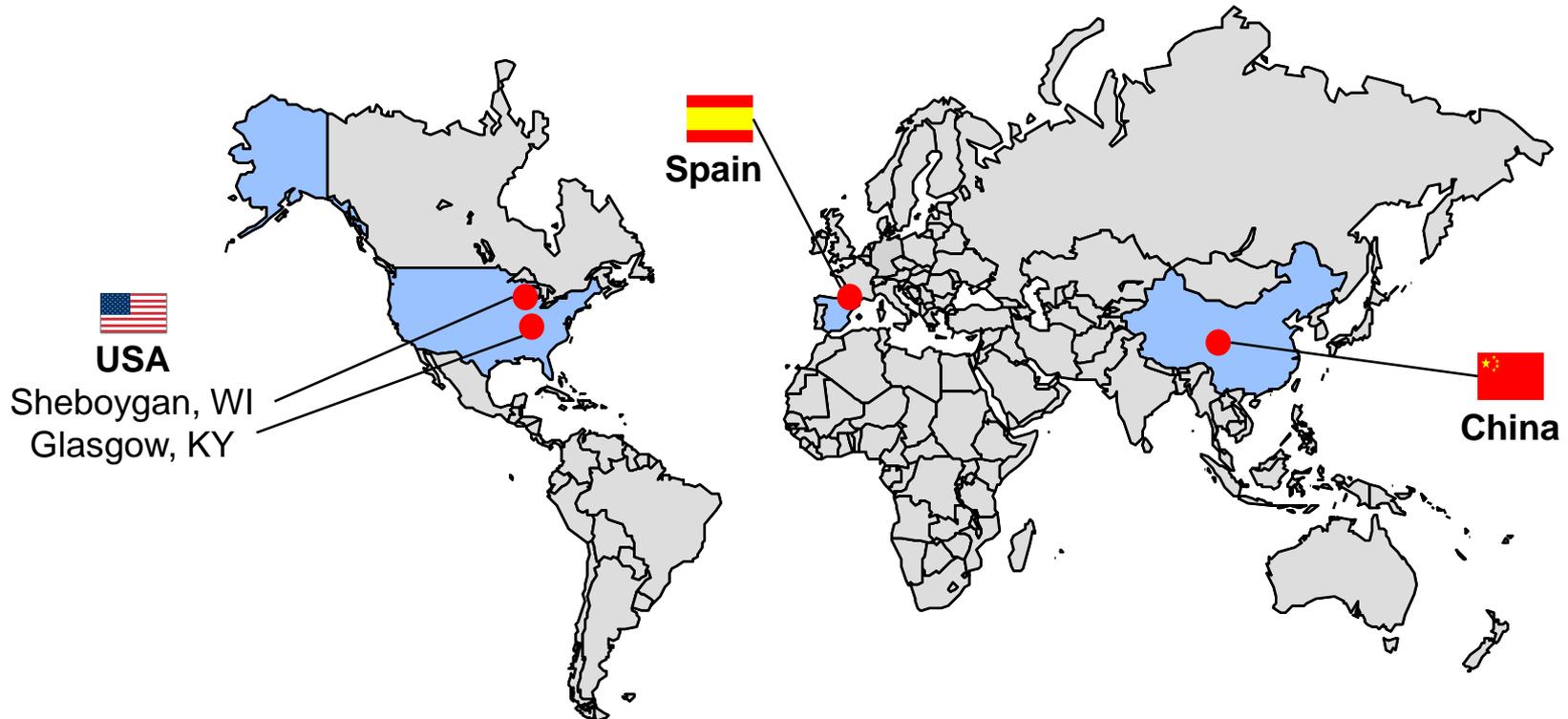
- Unemployment compensation up to 52 weeks
 - Including health insurance costs
- Training programs to re-train displaced workers for different occupational work

**Investing opportunity in USA
to diversify product portfolio**



Nemak signed an agreement to purchase JL French

- 2011 Revenues of US\$500 Million
- Products: Complex HPDC components
- Headcount ~1,700 (85% in the U.S.)



Final Remarks

- Positive experience operating in the U.S.

Human Capital

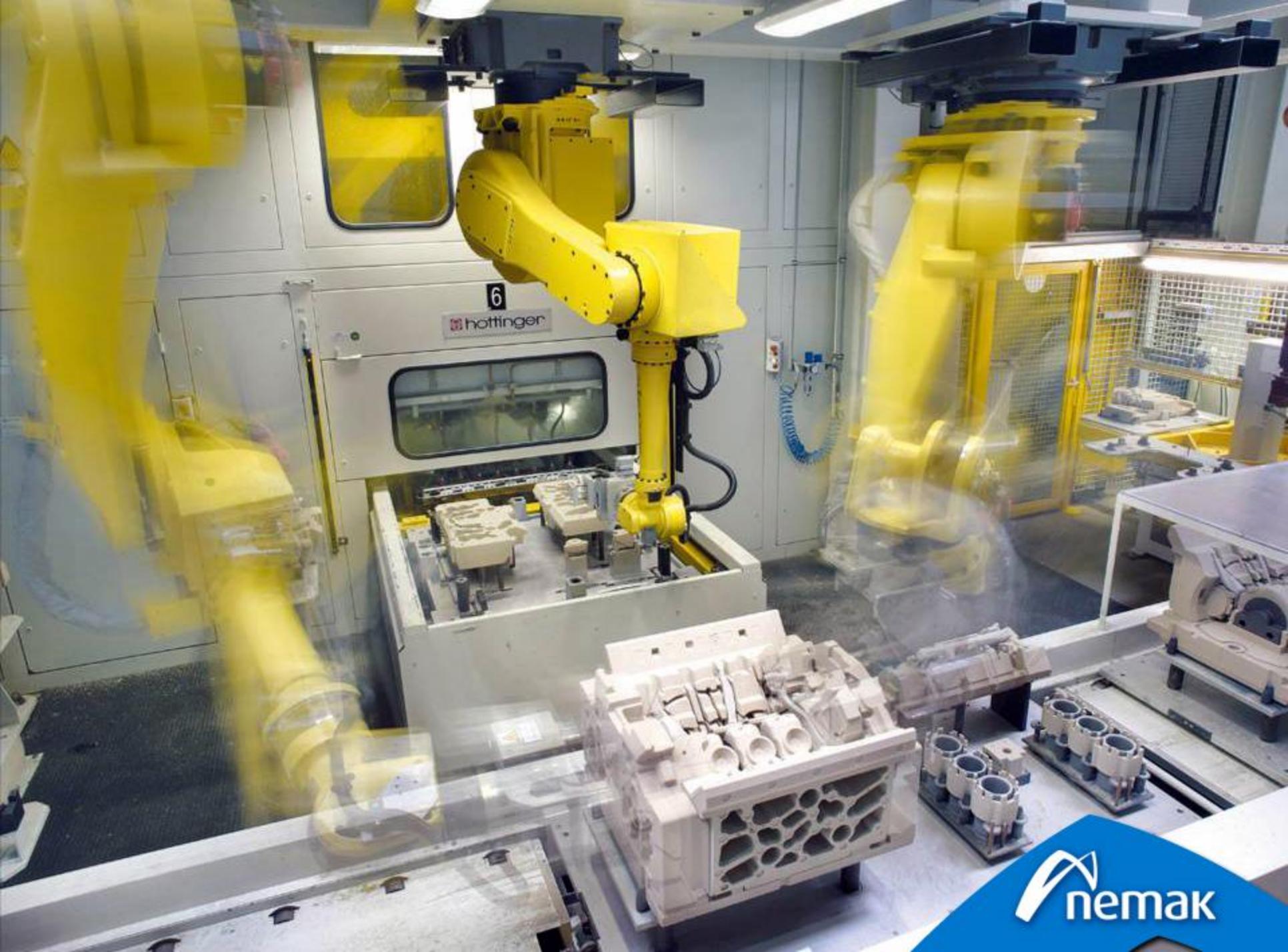
- Strong Management
- Highly talented workforce
- Labor flexibility

Financial

- Profitable operations
- Support by local and State Authorities

Customers

- Proximity to U.S. customers
- Future growth opportunities



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